



NEVADA GAMING CONTROL BOARD

DISPOSITION JUNE 2024 MEETING

NEVADA GAMING CONTROL BOARD MEETING

GAMING CONTROL BOARD OFFICES

GRANT SAWYER BUILDING

HEARING ROOM 2450

555 EAST WASHINGTON AVENUE

LAS VEGAS, NV 89101

Wednesday, June 5, 2024

- 9:00 a.m.** • Public Comments
- Approval of Prior Month GCB Disposition and Workshop/Meeting Minutes
- Nonrestricted Items **#01-06-24** through **#09-06-24**

- 1:30 p.m.** • Restricted Items **#01-06-24** through **#09-06-24**
- Casino/Player Dispute Appeal Pursuant to NRS 463.363
- Regulation Agenda
- Public Comments

Members Present:

Kirk D. Hendrick, Chairman

Hon. George Assad (Ret.), Member

Brittnie Watkins, Member

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7-11 Store #14080	R #6	Lake Tahoe Gaming Corporation	NR #3
Agriculture District #13	NR #1	Lane, Siobhan Margaret	NR #9
Anbalagan, Rajendran	NR #5	Lexie's Bistro on Raiders Way	R #7
Caesars Entertainment, Inc. (PTC)	NR #5	Light & Wonder, Inc. (PTC)	NR #9
Carranza, Tera Noel	NR #8	LNW Gaming, Inc.	NR #9
Century Gaming Technologies	R #9	Morahan, Kristopher David	R #2
David Scott Tate Gaming Trust	NR #3	Mortensen, Cynthia Marlene	R #5
Elko County Fair Board, The	NR #2	O'Donnell, Adam Alexander	R #1
Flowing Tide Lounge	R #3	Outfit LLC, The	R #1
Flowing Tide Pub & Grill	R #4	Pulliam, James Samuel	R #1
FT Pub 10, LLC	R #4	Radan, Cornelius Alfred	R #2
FT Pub 11, LLC	R #3	Ratilal, Manharlal	NR #7
FTP Holding Company, LLC	R #3, 4	Read, Cynthia Lynne	R #2
Full House Resorts, Inc. (PTC)	NR #6	Read, Ronald Bruce	R #2
Genting Berhad (PTC)	NR #7	Sartini Gaming, LLC	R #6, 7, 8
Golden Tavern Group, LLC	NR #8	Shaunnessy, Michael Patrick	NR #6
Grove Market, Corp.	R #6	Standard Tavern West Lake Mead Blvd, LLC, The ...	R #2
Hattie Maries Texas BBQ	R #8	Tahoe Nugget	NR #3
Hendrix Mortensen Trust	R #5	Tate, David Scott	NR #3
Hendrix, Dean Mitchel	R #5	Tate, Kristie Lynn	NR #3
Higashio, Kimihiko	NR #4	Teikerizi	R #9
Jive Turkey	R #1	Tolotti, Jason Christopher	R #3, 4
Konami Corporation of America	NR #4	Toor, Amarjot Singh	R #6
Konami Gaming, Inc.	NR #4	Torrey Pines Pub	R #2
Konami Group Corporation (PTC)	NR #4	United Coin Machine Co.	R #9
		Who's Dunes	R #5
		Who's Dunes LLC	R #5

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PUBLIC COMMENTS AGENDA
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This public comment agenda item is provided in accordance with NRS 241.020(3)(d)(3) which requires an agenda provide for a period devoted to comments by the general public, if any, and discussion of those comments. No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action will be taken. Comments by the public may be limited to three minutes as a reasonable time, place and matter restriction, but may not be limited based upon viewpoint.

PUBLIC COMMENTS AND DISCUSSION:

Comments taken regarding Phil Ruffin and his personal associations. Refer to Public Comments Attachment 1. Comments also taken regarding the casino industry as a whole.

Comments taken from members of the Culinary and Bartenders Unions regarding Station Casinos. Refer to Public Comments Attachment 2, Attachment 3 and Attachment 4.

Member Assad expressed appreciation for the Attorney General's Office and the Investigations Division for their hard work this month.

DISPOSITION
APPROVAL OF PRIOR MONTH GCB DISPOSITION AND WORKSHOP/MEETING MINUTES
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FOR POSSIBLE ACTION:

Pursuant to NRS 241.035, approval of:

Nevada Gaming Control Board Disposition for May 2024, and the Meeting Minutes for the workshop held on May 23, 2024.

GCB DISPOSITION: APPROVED.

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FOR POSSIBLE ACTION:

01-06-24 N24-0312 Re: 17534-01
AGRICULTURE DISTRICT #13
801 CAMPTON ST
ELY, NV 89301

**APPLICATION FOR AWARDED OF RACE DATES FOR AUGUST 16
THROUGH AUGUST 18, 2024**

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

FOR POSSIBLE ACTION:

02-06-24 N24-0330 Re: 17158-01
THE ELKO COUNTY FAIR BOARD
FAIRGROUND RD
ELKO, NV 89801

**APPLICATION FOR AWARDED OF RACE DATES FOR AUGUST 23
THROUGH SEPTEMBER 2, 2024**

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

03-06-24 N24-0089 Re: 36500-01
01618-07
LAKE TAHOE GAMING CORPORATION, dba
TAHOE NUGGET
177 HWY 50
STATELINE, NV 89449

DAVID SCOTT TATE GAMING TRUST
Sole Shareholder

100%

DAVID SCOTT TATE
Director/President/Treasurer/General Manager

KRISTIE LYNN TATE
Secretary

APPLICATION FOR A NONRESTRICTED GAMING LICENSE

APPLICATION FOR LICENSURE AS SOLE SHAREHOLDER

**APPLICATIONS FOR LICENSURE AS AN OFFICER, DIRECTOR,
AND/OR A KEY EMPLOYEE**

GCB RECOMMENDS: APPROVAL, CONDITIONED:

- (1) THE SURVEILLANCE SYSTEM MUST BE INSPECTED AND APPROVED BY THE NGCB ENFORCEMENT DIVISION WITHIN 60 DAYS OF ISSUANCE OF THE STATE GAMING LICENSE, AND THEREAFTER BE MAINTAINED AT OR ABOVE THE STANDARD THAT IS APPROVED.**

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

04-06-24 N21-0075 Re: 23720-01
KONAMI GROUP CORPORATION (PTC)
1-11-1 GINZA
CHUO-KU TOKYO 104-0061
JAPAN

KIMIHIKO HIGASHIO
President

APPLICATION FOR LICENSURE AS AN OFFICER

Re: 25063-01
KONAMI CORPORATION OF AMERICA
(Konami Group Corporation (PTC) – 100%)
14500 AVIATION BLVD
HAWTHORNE, CA 90250

KIMIHIKO HIGASHIO
Director/Chairman of the Board/President/Treasurer/Secretary

APPLICATION FOR FINDING OF SUITABILITY AS AN OFFICER AND DIRECTOR

Re: 23719-01
KONAMI GAMING, INC.
(Konami Corporation of America – 100%)
585 KONAMI CIR
LAS VEGAS, NV 89119

KIMIHIKO HIGASHIO
Director/Chairman of the Board

APPLICATION FOR LICENSURE AS A DIRECTOR

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

05-06-24 N24-0080 Re: 32656-01
CAESARS ENTERTAINMENT, INC. (PTC)
100 W LIBERTY ST 12TH FL
RENO, NV 89501

RAJENDRAN ANBALAGAN
Chief Information and Product Transformation Officer

APPLICATION FOR FINDING OF SUITABILITY AS AN OFFICER

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

FOR POSSIBLE ACTION:

06-06-24 N22-0707 Re: 22371-01
FULL HOUSE RESORTS, INC. (PTC)
1980 FESTIVAL PLAZA STE 680
LAS VEGAS, NV 89135

MICHAEL PATRICK SHAUNNESSY
Director/Chairman of the Audit Committee

APPLICATION FOR FINDING OF SUITABILITY AS A DIRECTOR

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

07-06-24 N24-0027 Re: 32368-01
GENTING BERHAD (PTC)
14th FL, WISMA GENTING
JALAN SULTAN ISMAIL
50250 KUALA LUMPUR
MALAYSIA

MANHARLAL RATILAL
Director/Chairman of the Audit Committee

APPLICATION FOR FINDING OF SUITABILITY AS A DIRECTOR

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

FOR POSSIBLE ACTION:

08-06-24 N24-0151 Re: 27436-01
GOLDEN TAVERN GROUP, LLC.
6595 S JONES BLVD
LAS VEGAS, NV 89118

TERA NOEL CARRANZA
Regional Operations Manager

APPLICATION FOR FINDING OF SUITABILITY AS A KEY EMPLOYEE

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

09-06-24 N23-0398 Re: 32018-01
LIGHT & WONDER, INC. (PTC)
6601 BERMUDA RD
LAS VEGAS, NV 89119

SIOBHAN MARGARET LANE
Executive Vice President/Group Chief Executive of Gaming

APPLICATION FOR FINDING OF SUITABILITY AS AN OFFICER

Re: 16335-01
LNW GAMING, INC.
(Light & Wonder, Inc. (PTC) – 100%)
6601 BERMUDA RD
LAS VEGAS, NV 89119

SIOBHAN MARGARET LANE
Director/President/Treasurer/Secretary

APPLICATION FOR LICENSURE AS AN OFFICER AND DIRECTOR

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

01-06-24 R23-0617 Re: 36421-01

5 Machines

36422-01
THE OUTFIT LLC, dba
JIVE TURKEY
608 S MARYLAND PKWY STE 160
LAS VEGAS, NV 89101

JAMES SAMUEL PULLIAM
Member/Manager

50%

ADAM ALEXANDER O'DONNELL
Member/Manager

50%

APPLICATION FOR A RESTRICTED GAMING LICENSE

APPLICATIONS FOR LICENSURE AS A MEMBER AND MANAGER

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

02-06-24 R24-0037 Re: 36459-01
15082-03
15 Machines THE STANDARD TAVERN WEST LAKE MEAD BLVD, LLC, dba
 TORREY PINES PUB
 6374 W LAKE MEAD BLVD
 LAS VEGAS, NV 89108

33 1/3%

CORNELIUS ALFRED RADAN
Member/Manager

33 1/3%

KRISTOPHER DAVID MORAHAN
Member/Manager

16 2/3%

RONALD BRUCE READ
Member

16 2/3%

CYNTHIA LYNNE READ
Member

APPLICATION FOR A RESTRICTED GAMING LICENSE

APPLICATIONS FOR LICENSURE AS A MEMBER AND/OR MANAGER

GCB RECOMMENDS: APPROVAL, CONDITIONED:

- (1) RONALD AND CYNTHIA READ SHALL DEMONSTRATE SUCCESSFUL COMPLETION OF A REGULATORY COMPLIANCE SEMINAR FOR RESTRICTED LICENSEES WHICH IS DEEMED ACCEPTABLE TO THE NGCB CHAIR OR THE CHAIR'S DESIGNEE WITHIN 90 DAYS OF THE ISSUANCE OF THE STATE GAMING LICENSE. THIS CONDITION MAY BE ADMINISTRATIVELY EXTENDED BY THE NGCB CHAIR OR THE CHAIR'S DESIGNEE.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

03-06-24 R23-0569 Re: 36412-01
28597-03
15 Machines FT PUB 11, LLC, dba
FLOWING TIDE LOUNGE
9724 PYRAMID WY
SPARKS, NV 89441

FTP HOLDING COMPANY, LLC 100%
Member

JASON CHRISTOPHER TOLOTTI
Manager

APPLICATION FOR A RESTRICTED GAMING LICENSE

APPLICATIONS FOR LICENSURE AS A MEMBER OR MANAGER

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

FOR POSSIBLE ACTION:

04-06-24 R23-0570 Re: 36411-01
23723-02
15 Machines FT PUB 10, LLC, dba
FLOWING TIDE PUB & GRILL
9716 PYRAMID WY
SPARKS, NV 89441

FTP HOLDING COMPANY, LLC 100%
Member

JASON CHRISTOPHER TOLOTTI
Manager

APPLICATION FOR A RESTRICTED GAMING LICENSE

APPLICATIONS FOR LICENSURE AS A MEMBER OR MANAGER

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

05-06-24 R23-0568 Re: 36410-01

15 Machines

26367-03
WHO'S DUNES LLC, dba
WHO'S DUNES
900 W NEVADA HWY 372
PAHRUMP, NV 89048

HENDRIX MORTENSEN TRUST
Member

100%

DEAN MITCHEL HENDRIX
Trustee/Beneficiary

CYNTHIA MARLENE MORTENSEN
Trustee/Beneficiary

DEAN MITCHEL HENDRIX
Manager

CYNTHIA MARLENE MORTENSEN
Manager

APPLICATION FOR A RESTRICTED GAMING LICENSE

**APPLICATION FOR REGISTRATION OF HENDRIX MORTENSEN TRUST AS A
HOLDING COMPANY AND FOR FINDINGS OF SUITABILITY OF DEAN MITCHEL
HENDRIX AND CYNTHIA MARLENE MORTENSEN AS A TRUSTEE AND
BENEFICIARY**

APPLICATIONS FOR LICENSURE AS A MEMBER OR MANAGER

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

07-06-24 R24-0387 Re: 10753-01
36281-01
15 Machines SARTINI GAMING, LLC, db at
 LEXIE'S BISTRO ON RAIDERS WAY
 3610 SUNRIDGE HEIGHTS PKWY
 HENDERSON, NV 89052

**APPLICATION FOR A WAIVER OF THE PROVISIONS OF NGC REGULATION 4.080
(WHICH IMPOSES A SIX-MONTH TIME LIMITATION WITHIN WHICH COMMISSION
ACTION IS EFFECTIVE), IN CONNECTION WITH APPROVAL FOR A RESTRICTED
GAMING LICENSE, AS GRANTED IN DECEMBER 2023**

GCB RECOMMENDS: APPROVAL, CONDITIONED:

**(1) THE WAIVER OF THE PROVISIONS OF NGC REGULATION 4.080, IN CONJUNCTION WITH THE APPROVAL
GRANTED IN DECEMBER 2023, SHALL EXPIRE ON THE DATE OF THE REGULARLY SCHEDULED NGC
MEETING IN DECEMBER 2024.**

NGC DISPOSITION:

FOR POSSIBLE ACTION:

08-06-24 R24-0201 Re: 10753-01
36564-01
5 Machines SARTINI GAMING, LLC, db at
 HATTIE MARIES TEXAS BBQ
 7686 LAS VEGAS BLVD S STE 101
 LAS VEGAS, NV 89123

APPLICATION FOR A RESTRICTED GAMING LICENSE

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

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FOR POSSIBLE ACTION:

09-06-24 R24-0223 Re: 04789-01
28542-04
15 Machines UNITED COIN MACHINE CO., dba
CENTURY GAMING TECHNOLOGIES, db at
TEIKERIZI
4465 E SAHARA AVE
LAS VEGAS, NV 89104

APPLICATION FOR A RESTRICTED GAMING LICENSE

GCB RECOMMENDS: APPROVAL.

NGC DISPOSITION:

DISPOSITION
CONSIDERATION OF CASINO/PLAYER DISPUTE APPEAL
NRS 463.363
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CONSIDERATION OF HEARING EXAMINER'S RECOMMENDATIONS REGARDING:

1. FOR POSSIBLE ACTION:

Case # 23LV01292

William Thompson
v.
Suncoast Hotel and Casino

HEARING EXAMINER RECOMMENDS:

Agent's decision denying a payment of \$10,165.48 be affirmed.

GCB DISPOSITION: PAYMENT DENIED, PER GCB ORDER.

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FOR POSSIBLE ACTION:

PROPOSED REPEAL OF NGC REGULATIONS 6.090(16) AND 6.100(9)

PURPOSE: To amend Nevada Gaming Commission (NGC) Regulation 6 by repealing NGC Regulation 6.090(16) and NGC Regulation 6.100(9); And to take such additional action as may be necessary and proper to effectuate this stated purpose.

GCB DISPOSITION:

RECOMMENDED TO NGC FOR FURTHER CONSIDERATION AND ACTION. TO BE EFFECTIVE UPON ADOPTION AND APPROVAL BY THE COMMISSION.

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This public comment agenda item is provided in accordance with NRS 241.020(3)(d)(3) which requires an agenda provide for a period devoted to comments by the general public, if any, and discussion of those comments. No action may be taken upon a matter raised under this item of the agenda until the matter itself has been specifically included on an agenda as an item upon which action will be taken. Comments by the public may be limited to three minutes as a reasonable time, place and matter restriction, but may not be limited based upon viewpoint.

PUBLIC COMMENTS AND DISCUSSION: No comments.

Associations and related activities of licensee Phil Ruffin

Strict enforcement of laws, associations, regulations and related activities hold gaming licensees to high standards by Nevada Gaming Commission.

Phil Ruffin owner of Treasure Island Casino The associations and other relations to felons should bring the license into review.

Main questionable association to be Donald J. Trump convicted on 34 felony counts and prior sex abuse of E. Jean Carroll. Others in Trump's orbit and possibly related to Paul Manafort, Rick Gates, Roger Stone, Mike Flynn, George Papadoulos and Michael Cohen.

People convicted of sex crimes are required to register with their state or federal sex offender registry, which can have a significant impact on their ability to travel, own a home, and get a job. Registration requirements can follow offenders for life, and they may also be subject to additional restrictions. They may also receive a mark on their passport that informs authorities in other countries about their destination for international travel.

Trump's convictions on 34 felons should bring the surrender of his passport.

Full list of countries that restrict visits from felons

Argentina, Australia, Brazil, Cambodia, Canada, Chile, China, Cuba, Dominican Republic, Egypt, Ethiopia, Hong Kong, India, Indonesia, Iran, Ireland, Israel, Japan, Kenya, Malaysia, Macau, Mexico, Morocco, Nepal, New Zealand, Peru, Philippines, Singapore, South Africa, South Korea, Taiwan, Tanzania, Tunisia, Turkey, Ukraine, United Arab Emirates, United Kingdom

Pending cases;

New York Attorney General Letitia James has announced that she's suing Donald Trump and his three adult children for fraud relating to the Trump businesses. Allen Weisselburgh was found to be guilty and serving sentence.

The State of Georgia v. Donald J. Trump, et al. is a pending criminal case against Donald Trump, the 45th president of the United States, and 18 co-defendants. The prosecution alleges that Trump led a "criminal racketeering enterprise", in which he and all other defendants "knowingly and willfully joined a conspiracy to unlawfully change the outcome" of the 2020 U.S. presidential election in Georgia. All defendants are charged with one count of violating Georgia's Racketeer Influenced and Corrupt Organizations (RICO) statute, which has a penalty of five to twenty years in prison. The indictment comes in the context of Trump's broader effort to overturn his loss in the 2020 presidential election. As of February 2024, it is one of four ongoing criminal indictments against Trump.

Special Counsel Jack Smith on indictment charged the former president with "felony violations of our national security laws" and "participating in a conspiracy to obstruct justice." The indictment alleges that Trump shared a classified map related to an ongoing military operation and improperly stored boxes containing classified documents at his Florida home, Mar-a-Lago, including in a ballroom, bathroom and shower.

Mission The Nevada Gaming Commission ("Commission") and the Board govern Nevada's gaming industry through strict regulation of all persons, locations, practices, **associations and related activities**. The Board is charged with protecting the integrity and stability of the industry through in-depth investigative procedures, exacting licensing practices, strict enforcement of laws and regulations holding gaming licensees to high standards. Through these practices, the Board ensures the proper collection of taxes and fees, an essential source of revenue for the State of Nevada. Guiding Principles

1. In all decisions and in the performance of our jobs, our highest priority is to protect the citizens of Nevada and visitors to Nevada by ensuring the interests of the agency, employees or licensees are not placed above our duty to our citizens and visitors.
2. We act with a high degree of integrity, honesty and respect in carrying out our duties and in our interactions with our stakeholders.
3. We are committed to protecting the confidentiality of all information entrusted to us by applicants, licensees and other stakeholders.
4. Our objectivity, independence and impartiality are beyond reproach. We avoid all personal or professional circumstances or conflicts calling these into question.
5. Our processes ensure all actions, decisions and policies are consistently applied and do not result in advantages or disadvantages to any party to the detriment of another.
6. Our investigations, audits and tests, while comprehensive, are objective and fair minded. Written reports of such actions are made with a high degree of care with special attention to accuracy.
7. We carry out our duties in a rigorous and thorough manner and utilize the resources provided to us wisely and only for the

legitimate purposes of the agency. 8. We continuously challenge ourselves to improve the practices and processes of the agency to keep pace with the industry's change, growth and innovation and our legislative mandates. 9. We continuously improve our public communication and public access to provide guidance and assistance to those we hold accountable for compliance. 10. We foster and maintain cooperative relationships with other governmental bodies, domestic and foreign, and our professionalism and competence bolsters our reputation as world class participants in gaming regulation. 11. Our professional work environment is demanding and respects the individual differences of our employees. We set a high standard for hiring and advancing employees based on demonstrated achievement.

Contacts:

las vegas Metro 702 828 3111 @400 South Martin Luther King
metro special events 702 828 3442
metro internal affairs / Isha 702 828 3422
Attorney General Aron Ford 702 4863396
District Attorney Steve Wolfson @ Regional Justice Center 702 6712500

Clark Public Works /Engineer Scott Trewiler 702 455 6019

NV Gaming Control Board 702 486 2000 @555 East Washington Ave. Las Vegas Nv. 89101
GCB agent Öliges / wolliges@GCB.NV.GOV

Gab Members Chair Rosa Solis- Rainey
Steve B Cohen
Gonna Brown
Ben Kicker

I also fear reprisal from Trump's "Unified Reich" RICO and request a certain amount of anonymity.

Good morning Aira Mae Duyanen for the Culinary Union. I grew up in Las Vegas and know that the racial diversity of our community is a source of love and power. Nevada's gaming industry depends on this diversity. And it's the standard in Nevada for publicly traded gaming companies to have women and people of color on their board of directors. Red Rock Resorts, Inc.'s board is the only all white, all male board of publicly traded gaming companies in our state.

Today we want to submit an SEC filing by "the largest educator-only public pension fund in the world" and a significant shareowner of Red Rock. On May 28, the California State Teachers' Retirement System stated that the "Board of Red Rock Resorts has failed to recruit board members with requisite skills and qualifications who are gender, racially or ethnically-diverse" and announced it will vote against the re-election of the current board.

Also in May, the LA County Employee Retirement Association, another long-term investor in Red Rock, submitted a SEC filing citing Red Rock's board "lagging track record of inclusive recruitment" and said that Red Rock has yet to respond to their attempts to engage.

This is not the first time shareholders have addressed board diversity at Red Rock. In June 2019, the California Public Employees Retirement System, or CalPERS, cited as a "governance concern" Red Rock's "non-responsiveness to CalPERS requests to engage the company regarding improving its board diversity." CalPERS stated that "multiple requests to engage the company starting in July 2017 and throughout 2018 have been unanswered." Last year the Philadelphia Board of Pensions & Retirement filed a resolution that didn't pass calling on the Red Rock Board to report on steps to enhance board diversity.

In 2023, Red Rock tried to shift the blame for its lack of board diversity, absurdly suggesting that Nevada gaming law presents an obstacle to achieving that goal. In a 2023 SEC filing, the company stated: "The licensing process is onerous, invasive, time consuming and expensive. We believe that the relatively limited pool of potential directors who are willing to subject themselves, as well as their families, to the rigorous and intrusive process necessary to obtain a gaming license and the demand for qualified diverse candidates will continue to impact our ability to attract certain categories of diverse directors to serve on our Board."

There is not a limited pool of women and people of color who can serve on boards of directors. And the company facing one of the largest labor law enforcement action in history has no business using Nevada law as an excuse for its failure to have a diverse board.

We have copies of these SEC filings for your reference.

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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

NOTICE OF EXEMPT SOLICITATION

1. Name of the Registrant: Red Rock Resorts, Inc.
2. Name of person relying on exemption: CalSTRS Investments
3. Address of person relying on exemption: 100 Waterfront Place, MS 04, West Sacramento, CA 95605-2807
4. Written Materials: Attach written material required to be submitted pursuant to Rule 14a-6(g)(1).



California State Teachers'
Retirement System
Sustainable Investment and Stewardship Strategies
100 Waterfront Place
West Sacramento, CA 95605-2807

May 28, 2024

Dear Shareowner:

We are writing to you as fellow investors in Red Rock Resorts (the "Company") to notify you that CalSTRS will be voting against the re-election of the following directors at the Company's annual meeting on May 30, 2024: Frank J. Fertitta III, Lorenzo J. Fertitta, Robert A. Cashell Jr, Robert E. Lewis, and James E. Nave.

CalSTRS is a significant, long-term shareowner in the Company and has decided to vote against these five directors given the following governance concerns at the Company:

Insufficient board diversity

- Consistent with CalSTRS' Corporate Governance Principles, we believe that board diversity can lead to better decision making, reduced risk, improved corporate governance and ultimately enhances the long-term performance and sustainability of the companies in our portfolio.
- Board composition related to diversity should be considered by the board and the nominating committee. When considering board diversity in the director nomination process, the board should consider attributes such as skills, background, experience, perspective, gender, age, sexual orientation, gender identity, cultural, racial and ethnic compositions and historically underrepresented groups, that are most appropriate to the company's long-term needs.
- The National Association of Corporate Directors' (NACD) *2019 Projections on Emerging Board Matters* highlights, "The stakes for having the right people around the boardroom table have never been higher...Of particular concern are whether there is enough diversity in the boardroom, whether the board has the right combination of skills and how the board views director tenure.... [D]irectors are recognizing that board composition should support and reflect the strategic needs of the organization."^[1]
- PwC's 2023 Annual Corporate Directors Survey noted that 93% of Directors surveyed agreed that board diversity brought unique perspectives to the boardroom and 82% agreed that it enhanced board performance.^[2]
- The Board of Red Rock Resorts has failed to recruit board members with requisite skills and qualifications who are gender-, racially or ethnically-diverse.

^[1] <https://www.nacdonline.org/all-governance/governance-resources/governance-research/outlook-and-challenges/2019-governance-outlook-projections-emerging-board-matters>

^[2] <https://www.pwc.com/us/en/services/governance-insights-center/library/assets/pwc-gic-acds-2023.pdf>

This is NOT a solicitation of authority to vote your proxy. Please DO NOT SEND us your proxy card. CalSTRS is not able to vote your proxies, and this communication does not contemplate such an event. This communication is meant to inform you about CalSTRS' opinion and to give you valuable decision-making information when you review your shareholder proxy for the Red Rock Resorts 2024 annual shareholders' meeting.

5/28/2024

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Lack of independence

- It is our belief that the board should be comprised of at least two-thirds of independent directors who do not have a material or affiliated relationship with the company, its chairperson, CEO or any other executive officers.
- At Red Rock Resorts, board independence is less than two thirds. Thus, CalSTRS holds the entire board accountable.

Multi class capital structure

- CalSTRS supports the one-share, one-vote principle. CalSTRS does not support voting structures in which voting rights are not aligned with economic interests.
- CalSTRS holds the entire board accountable where there is a multi-class share structure and unequal voting rights if the company does not provide a reasonable sunset date.

No majority vote standard for director elections

- We are in alignment with the belief that companies should implement a majority vote standard for director elections.

Lack of independent board chair

- In 2020, more than half of S&P 500 boards (55 percent) split the chair and CEO roles, compared with 53 percent in 2019 and 40 percent in 2010.^[1]
- More companies are splitting the roles of CEO and Chair following governance crises or shareholder pressure.^[2]
- Companies are taking these actions to maximize management accountability and the independence of the board. Separating the chair and CEO positions reduces this conflict, and an independent chair provides the clearest separation of power between the CEO and the rest of the board. A board chaired by an independent director can avoid potential conflicts that occur with management oversight.

We believe that directors should be held accountable for lagging governance policies and practices. We encourage you to vote AGAINST the re-election of these five board members.

Please feel free to contact Rekha Vaitla, Investment Officer, CalSTRS, at revaitla@calstrs.com with any questions or concerns.

^[1] https://www.spencerstuart.com/-/media/2020/december/ssbi2020/2020_us_spencer_stuart_board_index.pdf

^[2] <https://www.wsj.com/articles/when-things-get-tough-companies-split-chairman-ceo-roles-11572778801>

This is NOT a solicitation of authority to vote your proxy. Please DO NOT SEND us your proxy card. CalSTRS is not able to vote your proxies, and this communication does not contemplate such an event. This communication is meant to inform you about CalSTRS' opinion and to give you valuable decision-making information when you review your shareholder proxy for the Red Rock Resorts 2024 annual shareholders' meeting.

PX14A611 shletter_final.htm

SECURITIES & EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

NOTICE OF EXEMPT SOLICITATION (VOLUNTARY SUBMISSION)

Name of Registrant: Red Rock Resorts, Inc.
 Name of persons relying on exemption: Los Angeles County Employees Retirement Association (LACERA)
 Address of persons relying on exemption: 300 N. Lake Avenue, Pasadena, CA 91101

Written materials are submitted pursuant to Rule 14a-6(g)(1) promulgated under the Securities Exchange Act of 1934. Submission is not required of this filer under the terms of the Rule but is made voluntarily in the interest of public disclosure and consideration of these important issues.



May 2024

Dear Red Rock Resorts, Inc. Shareowner:

Vote "Withhold" for the re-election of Director Nominees Frank Fertitta III, Lorenzo Fertitta, James Nave, Robert Cashell Jr., and Robert Lewis

As long-term investors vested in Red Rock Resorts, Inc.'s future growth and success, LACERA will be voting "Withhold" for the re-election of director nominees Frank Fertitta III, Lorenzo Fertitta, Robert Cashell Jr., Robert Lewis, and James Nave at Red Rock Resorts, Inc. (Red Rock) May 30, 2024 Annual General Meeting for what we believe to be **inadequate board succession planning, lagging governance practices, and lagging track record of inclusive recruitment**. LACERA owns approximately 32,219 shares of Red Rock common stock as of April 16, 2024.

Inadequate Board Succession Planning

- Red Rock maintains a small board of five directors and has appointed no new directors since its initial public offering eight years ago, despite its Corporate Governance Guidelines stating that "...the Board will periodically review the size of the Board and may, from time to time, increase or decrease the number of directors constituting the Board to the extent determined necessary or advisable by the Board in consideration of the existing and future operations of the Company."¹
- No disclosure has been made of a board skills matrix disclosing identified requisite skills to oversee current and future business strategy and risks on investors' behalf.
- Red Rock's Corporate Governance and Nominating Committee Charter assigns to the committee with the responsibility to "identify individuals believed to be qualified as candidates to serve on the Board," although no new individual has been presented to investors in the company's eight years as a publicly-listed company.²
- While the company's 2024 proxy statement says, "we... remain continuously open to recruiting well-qualified diverse candidates to our Board," we were unable to locate information in the proxy or on the company's website describing any strategies, efforts, or steps to recruit additional qualified directors.³
- At the company's 2023 annual meeting, a notable percentage (nearly half) of investors not affiliated with the Fertitta Family Entity holdings (which at the time 90.2% of combined voting power of Class A and Class B shares) appears to have withheld support from three of five nominated directors.⁴

Lagging Governance Practices

- No majority vote standard for director elections
- Combined CEO and Chair of the Board

PLEASE NOTE: The cost of this solicitation is being borne entirely by LACERA. LACERA is not asking for your proxy card. Please do not send us your proxy card.

- Dual class share structure with unequal voting rights
- Board is less than 2/3rds independent ("controlled company" under NASDAQ corporate governance standards)⁵

Lagging Track Record of Inclusion in Board Recruitment

- Red Rock's proxy discloses that there is no racial inclusion and no gender inclusion among current Board members and nominees.⁶
- The Board's Corporate Governance and Nominating Committee charter charges the committee with identifying qualified diverse directors, including but not limited to "race and gender"⁷ and the proxy states, "We value diversity" and that the Board considers "diversity, including gender, ethnicity, physical ability and sexual orientation, among other diversity characteristics"⁸ in board recruitment, despite the Board's failure to present nominees in line with its stated governance policies.
- Empirical research continues to link diversity with even stronger financial performance. The National Association of Corporate Directors' (NACD) 2019 Projections on Emerging Board Matters highlights, "The stakes for having the right people around the boardroom table have never been higher. Increasingly, directors are recognizing that board composition should support and reflect the strategic needs of the organization. . . Of particular concern are whether there is enough diversity in the boardroom, whether the board has the right combination of skills and how the board views director tenure."⁹ The top quartile of companies measured on gender diversity among their executive teams were 39% more likely to be in the top quartile of companies for profitability in 2023 – up from 25% in 2020, 21% in 2017 and 15% in 2014.¹⁰ Top-quartile companies measured by ethnic diversity in executive teams were 39% more likely to outperform on profitability than those in the fourth quartile.¹¹

LACERA Believes Robust Board Succession Planning is Key to Board Quality¹²

- LACERA encourages Boards to be composed of highly talented directors with a diverse set of relevant skills, competencies, and attributes to oversee strategy and risk on investors' behalf.
- LACERA welcomes a mix of director tenures to ensure both institutional familiarity and fresh perspectives, as a firm's market environment and business strategies evolve.
- We believe core investor rights ensure fair and equitable treatment of investors and help foster investor confidence and accountability, thereby facilitating capital formation and growth for companies.

Hold Directors Accountable for Poor Board Succession Planning and Governance

LACERA encourages investors to hold director nominees Frank Fertitta III, Lorenzo Fertitta, Robert Cashell Jr., Robert Lewis, and James Nave accountable for what we believe to be inadequate board succession planning, lagging governance practices, and a lack of track record of inclusion of diverse directors.

As a long-term investor, LACERA believes Red Rock's board needs to be comprised of directors able to demonstrate a track record of ensuring a robust and inclusive board refreshment and recruitment process. LACERA attempted to engage Red Rock on the above concerns in September 2023 but has not received a response.

Proxy research provider Institutional Shareholder Services Inc. is recommending a "Withhold" vote for all director nominees at Red Rock Resorts, Inc. at its May 30, 2024, Annual General Meeting.

Please vote "Withhold" for the re-election of Frank Fertitta III, Lorenzo Fertitta, Robert Cashell Jr., Robert Lewis, and James Nave at the Red Rock Resorts, Inc. May 30, 2024, Annual General Meeting.

Should you have any questions please feel free to contact Dale Johnson, Investment Officer, at djohnson@lacera.com.

PLEASE NOTE: The cost of this solicitation is being borne entirely by LACERA. LACERA is not asking for your proxy card. Please do not send us your proxy card.

Sincerely,
 Dale Johnson
 Investment Officer
 Los Angeles County Employees Retirement Association (LACERA)

¹ <https://redrockresorts.investorroom.com/index.php?s=117> (Accessed May 17, 2024)

² <https://redrockresorts.investorroom.com/governance-highlights>

³ <https://www.sec.gov/Archives/edgar/data/1653653/000119312524100754/d773750ddef14a.htm>

⁴ <https://www.sec.gov/Archives/edgar/data/0001653653/000119312523165425/d377293d8k.htm>

⁵ <https://www.sec.gov/Archives/edgar/data/1653653/000119312524100754/d773750ddef14a.htm>

⁶ <https://www.sec.gov/Archives/edgar/data/1653653/000119312524100754/d773750ddef14a.htm>

⁷ <https://redrockresorts.investorroom.com/governance-highlights>

⁸ <https://www.sec.gov/Archives/edgar/data/1653653/000119312524100754/d773750ddef14a.htm>

⁹ National Association of Corporate Directors, 2019, *New Voices in the Boardroom: The Gradual Evolution of Board Composition*, <https://boardleadership.nacdonline.org/sites/S15-YTL-532/images/2019-2024-2023Governance%20Outlook%20Report.pdf>

¹⁰ McKinsey & Company, "Diversity Matters Even More" by Dame Vivian Hunt, Sundiatu Dixon-Fyle, Celia Huber, Maria del Mar Martinez Marquez, Sara Prince, and Ashley Thomas, December 2023, <https://www.mckinsey.com/featured-insights/diversity-and-inclusion/diversity-matters-even-more-the-case-for-holistic-impact/>

¹¹ McKinsey & Company, "Diversity Matters Even More" by Dame Vivian Hunt, Sundiatu Dixon-Fyle, Celia Huber, Maria del Mar Martinez Marquez, Sara Prince, and Ashley Thomas, December 2023, <https://www.mckinsey.com/featured-insights/diversity-and-inclusion/diversity-matters-even-more-the-case-for-holistic-impact/>

¹² LACERA's Corporate Governance and Stewardship Principles, <https://www.lacera.com/sites/default/files/assets/documents/board/Governing%20Documents/BOI%20Policies/CorpGovPrinciples.pdf>

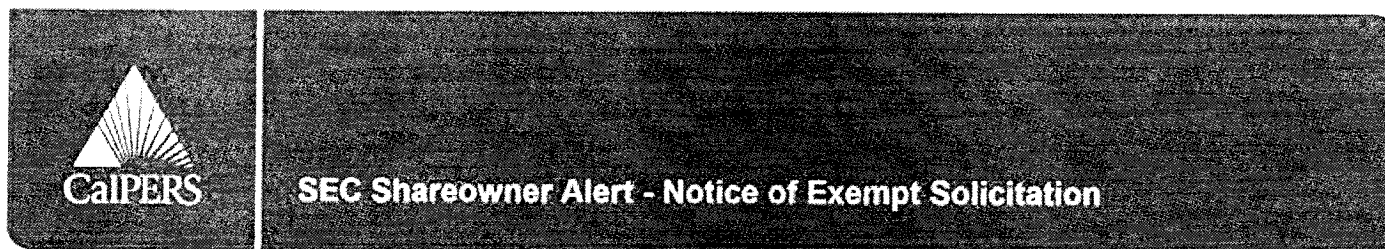
PLEASE NOTE: The cost of this solicitation is being borne entirely by LACERA. LACERA is not asking for your proxy card. Please do not send us your proxy card.

Name of Registrant: Red Rock Resorts, Inc.

Name of persons relying on exemption: California Public Employees Retirement System (CalPERS)

Address of persons relying on exemption: 400 Q Street, Sacramento, CA 95811

Written materials are submitted pursuant to Rule 14a-6(g)(1) promulgated under the Securities Exchange Act of 1934. Submission is not required of this filer under the terms of the Rule, but is made voluntarily in the interest of public disclosure and consideration of these important issues.



June 3, 2019

Dear Red Rock Resorts, Inc. Shareowner:

Support Shareowner Proposal #5 Requesting Majority Vote

We urge shareowners to support proposal #5 at the company's June 13, 2019 Annual General Meeting. As of record date April 25, 2019, CalPERS owned approximately 16,000 shares of Red Rock Resorts, Inc. common stock. As a long-term shareowner of the company we ask that you support our non-binding shareowner proposal requesting the Board of Directors amend the company's governing documents to allow for a majority voting standard in director elections, while retaining a plurality vote standard for contested director elections.

Majority Vote for Director Elections is Becoming Widely Accepted

Plurality voting is rapidly being replaced with majority voting in uncontested director elections as a growing number of large companies have adopted it as a corporate governance best practice. Approximately 92% of the companies in the S&P 500 and 47% of the companies in the Russell 3000 have adopted some form of majority voting – an indication of the current direction of good corporate governance.

A Plurality Vote Standard Disenfranchises Shareowners

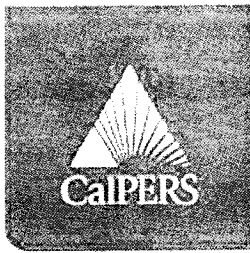
CalPERS believes that a plurality voting standard effectively disenfranchises shareowners when directors run unopposed. Under the existing plurality standard, uncontested director nominees can be elected with a single "For" vote, leaving votes "Withheld" with no legal effect whatsoever. While under the CalPERS majority vote request, director nominees would need to be elected by the affirmative vote of a majority of shares represented and voting at a duly held meeting. Majority voting would give shareholders a meaningful voice in determining who will represent them on the board.

Governance Concerns at Red Rock Resorts, Inc.

In addition to our request for majority vote for directors, we would like to highlight the following governance concerns at the company:

- Non-responsiveness to CalPERS' requests to engage the company regarding improving its board diversity. CalPERS' multiple requests to engage the company starting in July 2017 and throughout 2018 have been unanswered
- Combined CEO & Chairman
- Dual Class shareowner structure

PLEASE NOTE: The cost of this solicitation is being borne entirely by CalPERS and is being done through the use of the mail and telephone communication. CalPERS is not asking for your proxy card. Please do not send us your proxy card.



SEC Shareowner Alert - Notice of Exempt Solicitation

Based on the governance deficiencies and issues noted above, CalPERS will also be withholding vote from director nominees Frank Fertitta, Robert Cashell, Robert Lewis, and James Nave at the June 13, 2019 Annual General Meeting.

Support Proposal #5 requesting Majority Vote for Director Elections

We believe a majority vote standard is essential to a sustainable system of governance that fosters director accountability and long-term value creation. Fully accountable governance structures through the adoption of majority vote should be in place to offer shareowners a meaningful voice in the director election process. Please vote "FOR" shareowner proposal #5.

Should you have any questions please feel free to contact Todd Mattley, CalPERS Associate Investment Manager at Engagements@calpers.ca.gov or 916-795-0565.

Thank you for your support.

Sincerely,

A handwritten signature in black ink, appearing to read "Simiso Nzima", is written over a horizontal line.

Simiso Nzima
Investment Director, Global Equity
CalPERS Investment Office

PLEASE NOTE: The cost of this solicitation is being borne entirely by CalPERS and is being done through the use of the mail and telephone communication. CalPERS is not asking for your proxy card. Please do not send us your proxy card.

CalPERS Public Employees' Retirement System Shareowner Alert

PROPOSAL 6—STOCKHOLDER PROPOSAL REGARDING BOARD DIVERSITY REPORT

The Philadelphia Board of Pensions & Retirement, as the trustee and administrator of The City of Philadelphia Public Employees Retirement System ("PhilaPERS"), has informed us that it intends to solicit proxies at the Annual Meeting for the following proposal. PhilaPERS has also advised us that it has beneficially owned shares of our common stock worth at least \$2,000 since December 23, 2019.

The text of the proposal is the sole responsibility of PhilaPERS and is set forth in italics below.

The Board has evaluated PhilaPERS proposal and has a statement in response to such stockholder proposal as set forth below.

WHEREAS: Red Rock Resorts, Inc. has no women or people of color on its Board of Directors.

We believe that diversity among directors, inclusive of race, ethnicity, and gender, is a critical attribute of a well-functioning board, a measure of sound corporate governance, and a long-term investment risk/return factor.

Corporate leaders recognize the strong business case for board diversity. The Guiding Principles of Corporate Governance of the Business Roundtable, an influential association of chief executives, affirms diversity enhances long-term shareholder value and states: "Boards should develop a framework for identifying appropriately diverse candidates, which asks the nominating/corporate governance committee to consider women and/or minority candidates for each open board seat."¹ Board and management diversity benefits include larger candidate pools from which to pick top talent, better understanding of consumer preferences, a stronger mix of leadership skills, and improved risk management.

Numerous institutional investors have adopted proxy voting guidelines reflecting their belief that board and management diversity are indicators of good corporate governance. Asset managers, including the world's largest—BlackRock, Fidelity Investments, State Street Global Advisors, and Vanguard—increasingly vote against directors and support shareholder proposals on board diversity at companies deemed to be making insufficient progress. State and city pension plans nationwide have adopted proxy voting policies with minimum thresholds for board diversity.

U.S. regulation and legislation to accelerate progress on board diversity is on the rise. In August 2021, the Securities and Exchange Commission approved Nasdaq's proposed board diversity rule requiring listed companies to meet diversity thresholds or explain their failure to do so, as well as to disclose diversity statistics. California and Washington have passed legislation mandating minimum board diversity thresholds and others may follow. Federal legislation has been introduced to require disclosure of the gender, racial, and ethnic composition of boards of directors and executive officers (H.R. 1277), and numerous states are enacting or proposing legislation and resolutions mandating similar disclosure.

Despite recent progress, women and people of color remain significantly underrepresented on U.S. corporate boards. Women and people of color account for 26.5% and 17.5% of the directorships in the Fortune 500, respectively,² relative to 48% and 41% of private industry jobs³.

¹ <https://www.businessroundtable.org/policy-perspectives/corporate-governance/principles-of-corporate-governance>

² <https://www2.deloitte.com/content/dam/Deloitte/us/Documents/center-for-board-effectiveness/missing-pieces-fortune-500-board-diversity-study-sixth-edition>

³ <https://www.eeoc.gov/statistics/employment/jobpatterns/eco1>

Resolved: Shareholders request the Board of Directors prepare a report within the next year, at reasonable expense and omitting proprietary information, on steps Red Rock Resorts is taking to enhance board diversity, such as:

- Embedding in governance documents a commitment to diversity inclusive of gender, race, and ethnicity;
- Committing publicly to include women and people of color in each candidate pool for board and senior leadership seats;
- Adopting a policy to disclose EEO-1 Reports on corporate website to increase transparency on gender, race, ethnicity workforce representation throughout the firm.

BOARD OF DIRECTORS STATEMENT IN OPPOSITION TO THE STOCKHOLDER PROPOSAL:

The Board unanimously recommends a vote AGAINST this proposal.

The Board and the Nominating and Corporate Governance Committee are committed to diversity as a key factor in identifying individuals believed to be qualified as candidates to serve on the Board. To ensure a well-functioning board in the best interests of the Company and its stockholders, the Board seeks members from diverse professional and personal backgrounds who combine a broad spectrum of experience and expertise with a reputation for integrity and considers diversity, including gender, ethnicity, physical ability and sexual orientation, among other diversity characteristics in evaluating potential candidates to serve on the Board. Furthermore, the Board and the Nominating and Corporate Governance Committee review annually the composition of the Board as a whole, including whether the Board reflects the desired qualities. Since 2022, we have included in our annual proxy statement a Board Diversity Matrix, which has included information on Board members' self-identified gender, race, and ethnicity.

We have had a five-member Board since our initial public offering. We believe in the benefits of a small and nimble board and we believe that our shareholders have benefitted, and continue to benefit, not only from a Board decision-making perspective but also from the fact that our Board structure is highly cost-efficient relative to most, if not all, of our peers. We believe that our current Board members have demonstrated their diversity in background and experience in their effective leadership of the Company. While we value diversity and remain continuously open to recruiting well-qualified diverse candidates to our Board, we also evaluate the benefits of adding new members of the Board or replacing a member or members of our Board relative to the additional costs and the impacts on Board effectiveness and efficiency that may result from an increase in the size of our Board or a change in its composition. To date, we have concluded that the benefit of expanding the size of the Board or replacing a member or members of our Board in order to add a member or members with gender, racial or other diversity characteristics, is outweighed by the additional expense and inefficiencies of expanding our existing board consisting of highly experienced directors or replacing one or more of those highly experienced directors.

In addition, the operation and management of gaming facilities are subject to extensive regulation. Gaming regulatory agencies in certain of the jurisdictions in which we operate may require our directors to maintain licenses. The licensing process is onerous, invasive, time consuming and expensive. We believe that the relatively limited pool of potential directors who are willing to subject themselves, as well as their families, to the rigorous and intrusive process necessary to obtain a gaming license and the demand for qualified diverse candidates will continue to impact our ability to attract certain categories of diverse directors to serve on our Board.

Further, the Company has already addressed a portion of the stockholder proposal as a result of the recent amendment to the charter for the Nominating and Governance Committee which clarifies that recommendations

regarding any changes to the Board's size or composition ensure that the Board include the right mix and balance of director characteristics that are relevant to the expertise and efficacy of the Board, including diversity traits (such as, and including but not limited to, gender, race/ethnicity, age, geographic location, and nationality).

As a result of the foregoing factors and the strong qualifications of our present Board, we believe that the current size and composition of our Board is in the best interest of the Company, that our recruiting and nomination process is adequate and meets the needs of the Company and, that the diversion of Company resources to provide the report outlined in the stockholder proposal outweighs the limited benefits to the Company's stockholders of providing such information.

FOR THE REASONS STATED ABOVE, THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT YOU VOTE "AGAINST" PROPOSAL 6—STOCKHOLDER PROPOSAL REGARDING BOARD DIVERSITY REPORT.

Good morning. My name is Adam Christian. I work at Red Rock Casino, as a food server at T-Bones. I've worked there for 18 years. I'm a Union leader and I wear my Union button and organize everyday.

My employer put me on their MUD List as pro-Union.

What I and my coworkers want is simple and not complicated.

We want respect. We want the discrimination to stop. And we want a contract now.

Good morning. Briana Carbajal for the Culinary Union.

My comments concern the letter sent by the Culinary Union to Senior Deputy Attorney General Edward L. Magaw about Rampart Casino on May 21, 2024 about the Rampart Casino at the Resort at Summerlin and the gaming license of Shirazali Jafferalli Lalji, who died March 28, 2020, but was listed as having an active gaming license until March 21, 2024. Deputy Attorney General Magaw confirmed that he sent the letter to the Nevada Gaming Control Board and we are here in person to submit it.

We ask you to take two immediate steps pertaining to the deceased Mr. Lalji and Regulation 9.020.

First, we request you determine who the living owner of Hilfreich Stiftung is and whether Hilfreich Stiftung is appropriately licensed. According to a May 19 Nevada Gaming Control Board Location Details Report, Hotspurs Casinos Nevada, Inc. is owned by Hotspurs Resorts Nevada, Ltd, which owned by Hotspurs Global Zrt, which is owned by Hilfreich Stiftung, which as of May 15 has no living person named on the Nevada Gaming Control Board's location detail report as an owner, beneficiary or director. Second, we request you to determine whether Regulation 9.020 on the Death or disability of licensee was appropriately enforced with respect to Hilfreich Stiftung and Mr. Lalji. Our reading of Regulation 9 raise several questions:

Was the Gaming Control Board notified immediately of the death of Shirazalli Jafferalli Lalji?

Was an application for a temporary license submitted within 30 days of March 28, 2020?

Did the Board recommend to the Commission that a temporary license be issued?

If a temporary license was recommended by the Board, what period of time did the Board deem necessary?

Has any licensee paid to Mr. Lalji's heir the profits that would have accrued to Mr. Lalji without the heir having a gaming license?

Has the Board commenced review of any temporary license applications, if any, for a replacement of Mr. Lalji and/or Hilfreich Stiftung?

In our view, a dead person with an active gaming license is not appropriate for Nevada and we are disturbed by the urgent need for transparency about who has replaced Mr. Lalji's as an ultimate owner of Hilfreich Stiftung and Rampart Casino.

We are also deeply concerned that had the Culinary Union not said anything about Mr. Lalji's death in public comment in March, the Nevada Gaming Control Board Location Details Report for Rampart Casino would have continued to list Mr. Lalji as a licensee, even though he is deceased.

We thank you and request a response to our questions.



May 21, 2024

Edward L. Magaw
Senior Deputy Attorney General
Gaming Division
555 E. Washington Ave, Suite 3900
Las Vegas, NV 89101-1068

RE: A dead person with an active gaming license

Dear Deputy Attorney General Magaw:

Shirazalli Jafferli Lalji, a Rampart Casino owner and gaming licensee, died March 28, 2020, but was listed by the Nevada Gaming Control Board as having an active gaming license until March 21, 2024. And for the past two months, the Nevada Gaming Control Board Location Details Report does not identify a living person as the owner, director, beneficiary or having some other relationship with Hilfreich Stiftung, the ultimate owner in Rampart Casino's complex subsidiary structure.

In our view, a dead person with an active gaming license is not appropriate for Nevada and we are disturbed by the urgent need for transparency about who has replaced Mr. Lalji's as an ultimate owner of Hilfreich Stiftung and Rampart Casino. We are also deeply concerned that had the Culinary Union not said anything about Mr. Lalji's death in public comment in March, the Nevada Gaming Control Board Location Details Report for Rampart Casino would have continued to list Mr. Lalji as a licensee, even though he is deceased.

We request you and your office take two immediate steps.

First, we request you determine who the living owner of Hilfreich Stiftung is and whether Hilfreich Stiftung is appropriately licensed. According to a May 19 Nevada Gaming Control Board Location Details Report, Hotspurs Casinos Nevada, Inc. does business as Rampart Casino at the Resort at Summerlin. Hotspurs Casinos Nevada, Inc. is owned by Hotspurs Resorts Nevada, Ltd, which is owned by Hotspurs Global Zrt, which is owned by Hilfreich Stiftung, which as of May 15 has no living person named on the Nevada Gaming Control Board's location detail report as an owner, beneficiary or director.

Through Hilfreich Stifting, Mr. Lalji was listed as an active beneficiary and director within the ownership structure of the Rampart Casino, according to a Nevada Gaming Control Board location details report for the property for March 15, 2024. On March 21, the Culinary Union gave public comment to the Nevada Gaming Commission about Mr. Lalji, asking the Commission for clarification on whether Mr. Lalji should be removed. That day the Nevada Gaming Control Board changed Mr. Lalji's status, as shown on the location details report, from

“beneficiary and director” to “removed.” As of May 19, the report lists Mr. Lalji as deceased within the casino’s ownership structure, but continues to list him as “active.”

Second, we request you determine whether Regulation 9.020 on the Death or disability of licensee was appropriately enforced with respect to Hilfreich Stiftung and Mr. Lalji. Our reading of Regulation 9 raise several questions:

1. **Was the Gaming Control Board notified immediately of the death of Shirazalli Jafferalli Lalji?** Regulation 9 reads: “In the event of the death or judicially established disability of a licensee or a stockholder of a corporate licensee, the spouse, next of kin, personal representative or guardian of such deceased or disabled person or the person in charge of the licensed establishment, or, in the case of a corporate licensee, a managing officer of such corporation, shall notify the Board immediately of the fact of such death or disability.”
2. **Was an application for a temporary license submitted within 30 days of March 28, 2020?** Regulation 9 reads: “In any case in which the interest held by such deceased or disabled person in any licensed establishment would pass by operation of law or otherwise to the person’s estate or to any person other than a co-licensee, such person or the personal representative or guardian of the deceased or disabled person shall, within 30 days after the date of death or disability, make application to the Board for a temporary license as successor in interest, representative or guardian, whichever is appropriate.”
3. **Did the Board recommend to the Commission that a temporary license be issued?** Regulation 9 reads: “The Board may, in its discretion and if satisfied of the necessity of such action, recommend to the Commission that a temporary license be issued to the applicant for such period of time as it may deem necessary. Such temporary license will entitle the person named therein to take part in the operation of such establishment and to receive profits therefrom as successor in interest, representative or guardian of the deceased or disabled person. Such temporary license may not be assigned in whole or in part.”
4. **If a temporary license was recommended by the Board to the Commission, what period of time did the Board deem was necessary?** What would be considered an appropriate length of time for a license-holding entity not to have a living human named on the Nevada Gaming Control Board Location Details Report?
5. **Has any licensee paid to Mr. Lalji’s heir the profits that would have accrued to Mr. Lalji without the heir having a gaming license?** Regulation 9 reads: “No licensee shall permit any spouse, heir, next of kin, personal representative or guardian to take part in the operation of the licensed establishment, nor pay over to such person any part of the

profits of such operation which accrue after the date of death or disability, unless such person is either a co-licensee or the holder of a temporary license as successor in interest, representative or guardian.

6. Has the Board commenced review of any temporary license applications, if any, for a replacement of Mr. Lalji and/or Hilfreich Stiftung?

We thank you for your time and we look forward to a prompt response.

Sincerely,

A handwritten signature in black ink, appearing to read "Zachary Poppel". The signature is fluid and cursive, with the first name "Zachary" being more prominent than the last name "Poppel".

Zachary Poppel
Research Director